

Description	2017 Actual	2018 Actual	2019 Budget	2019 thru October	% of Budget	2019 Projected	2020 Budget	% Diff
Base Rate	1,350,456	1,397,362	1,450,000	1,208,761	83%	1,450,000	1,550,000	6.5%
Meter Rate	348,938	369,706	385,000	351,844	91%	424,306	429,824	1.3%
New Account Fee	8,577	10,240	9,500	6,950	73%	8,300	10,000	17.0%
Delinquent/Lock Off Fee	49,017	47,943	50,000	41,379	83%	50,000	65,000	23.1%
<b>Operational Revenue</b>	<b>1,756,989</b>	<b>1,825,250</b>	<b>1,894,500</b>	<b>1,608,934</b>	<b>85%</b>	<b>1,932,606</b>	<b>2,054,824</b>	<b>5.9%</b>
Bank Interest	21,943	43,380	25,000	27,373	109%	32,000	30,000	-7%
Connection Fees	57,899	46,500	50,000	39,290	79%	47,000	50,000	6%
SS Management Contract	58,950	70,850	65,400	54,500	83%	65,400	0	
SS Reimbursables	2,131	2,530	2,500	1,801	72%	2,100	0	
Customer Service Charges	2,740	2,868	3,000	4,557	152%	5,500	7,500	27%
Meeting Room Rent	0	0	0	0		0	0	
Surplus Income	3,686	6,982	5,000	1,662	33%	1,700	1,500	-13%
Good Neighbor Revenue	1,108	1,154	950	983	103%	1,000	1,000	0%
<b>Non-Operational Revenue</b>	<b>148,457</b>	<b>174,263</b>	<b>151,850</b>	<b>130,166</b>	<b>-17%</b>	<b>154,700</b>	<b>90,000</b>	<b>-71.9%</b>
<b>Revenue</b>	<b>1,905,446</b>	<b>1,999,514</b>	<b>2,046,350</b>	<b>1,739,100</b>	<b>-18%</b>	<b>2,087,306</b>	<b>2,144,824</b>	<b>2.7%</b>

Description	2017 Actual	2018 Actual	2019 Budget	2019 thru October	% of Budget	2019 Projected	2020 Budget	% Diff	
<b>Field Payroll Expense</b>									
Regular Wages	202,020	225,567	231,000	208,313	90%	248,000	256,000	3.1%	
Overtime Wages	35,266	39,081	43,000	26,772	62%	32,000	33,500	4.5%	
Taxes & Benefits	84,216	94,458	97,000	78,112	81%	94,000	114,000	17.5%	
<b>Total Field Payroll Expense</b>	<b>321,502</b>	<b>359,105</b>	<b>371,000</b>	<b>313,197</b>	<b>84%</b>	<b>374,000</b>	<b>403,500</b>	<b>7.3%</b>	
<b>Common Expense</b>									
Vehicle Expense	18,412	21,991	20,000	21,473	107%	26,000	26,000	0%	
Cell Phone Expense	6,300	5,857	6,500	4,691	72%	5,500	6,000	8%	
Equipment Rental Expense	933	1,041	1,000	653	65%	800	1,000	20%	
Tool Expense	7,913	12,552	12,000	11,512	96%	14,000	15,000	7%	
Safety Equipment Expense	4,846	6,547	3,500	2,838	81%	3,500	3,500	0%	
Parts & Supplies Expense	33,494	46,533	45,000	37,942	84%	46,000	48,000	4%	
Emergency Management Expense	107	2,378	2,500	1,754	70%	2,100	2,000	-5%	
<b>Common Expense Total</b>	<b>72,005</b>	<b>96,899</b>	<b>90,500</b>	<b>80,864</b>	<b>89%</b>	<b>97,900</b>	<b>101,500</b>	<b>3.5%</b>	
<b>Distribution Expense</b>									
Service Meter Expense	15,250	23,679	15,000	12,866	86%	16,000	16,000	0%	
Distribution Line Expense	8,014	12,106	10,000	21,162	212%	24,000	24,000	0%	
Contract Labor Expense	6,132	9,258	5,000	130	3%	5,000	5,000	0%	
<b>Distribution Expense Total</b>	<b>29,396</b>	<b>45,042</b>	<b>30,000</b>	<b>34,158</b>	<b>114%</b>	<b>45,000</b>	<b>45,000</b>	<b>0.0%</b>	
<b>Production Expense</b>									
Electricity Expense	32,453	35,798	36,000	31,714	88%	38,000	40,000	5%	
Treatment Main/Repaired Expense	268	438	1,000	1,039	104%	1,200	2,000	40%	
Production Main/Repaired Expense	5,737	0	1,500	5,436	362%	6,000	6,000	0%	
Treatment Parts/Supplies Expense	4,080	12,773	12,000	20,248	169%	22,000	20,000	-10%	
Production Parts/Supplies Expense	24	94	1,500	3,155	210%	3,800	4,000	5%	
Water Testing Expense	5,385	8,071	6,000	6,618	110%	8,000	8,000	0%	
Generator Maintenance Expense	0	5,543	8,000	6,076	76%	6,100	6,500	6%	
<b>Production Expense Total</b>	<b>47,947</b>	<b>62,716</b>	<b>66,000</b>	<b>74,286</b>	<b>113%</b>	<b>85,100</b>	<b>86,500</b>	<b>1.6%</b>	
<b>Operation Expense</b>	<b>470,850</b>	<b>563,762</b>	<b>557,500</b>	<b>502,506</b>	<b>-11%</b>	<b>602,000</b>	<b>636,500</b>	<b>5.4%</b>	

Description	2017 Actual	2018 Actual	2019 Budget	2019 thru October	% of Budget	2019 Projected	2020 Budget	% Diff
<b>Administration Payroll Expense</b>								
Administration Wages	197,196	229,117	212,000	176,535	83%	212,000	220,000	4%
Surfside Management Expense	26,160	26,160	26,160	21,800	83%	26,160	0	
Employment Taxes & Benefits	66,967	77,706	86,000	60,771	71%	73,000	84,000	13%
<b>Administration Payroll Expense Total</b>	<b>290,323</b>	<b>332,984</b>	<b>324,160</b>	<b>259,106</b>	<b>80%</b>	<b>311,160</b>	<b>304,000</b>	<b>-2.4%</b>
<b>Office Expense</b>								
Office Supplies Expense	6,886	5,227	7,000	4,784	68%	6,000	7,000	14%
Computer Maintenance Expense	12,389	20,777	15,000	12,307	82%	15,000	15,000	0%
Billing Expense	19,240	22,944	22,000	20,885	95%	22,000	24,000	8%
Office Phones Expense	3,111	3,472	4,000	2,737	68%	3,800	4,000	5%
Internet Expense	2,826	2,824	4,500	2,863	64%	3,500	3,800	8%
Cross Connection Control PR Expense	9,985	1,668	2,500	1,588	64%	2,000	2,000	0%
Office Machine Rental Expense	4,427	4,291	4,500	3,507	78%	4,200	4,500	7%
Security Monitoring Expense	443	443	500	443	89%	500	500	0%
Office Other Expense	368	585	500	125	25%	150	500	70%
<b>Office Expense Total</b>	<b>59,675</b>	<b>62,231</b>	<b>60,500</b>	<b>49,238</b>	<b>81%</b>	<b>57,150</b>	<b>61,300</b>	<b>6.8%</b>
<b>Professional Expense</b>								
Eng./GIS/Sur Services Expense	1,700	10,000	12,000	8,001	67%	15,000	15,000	0%
Legal Services Expense	6,384	37,481	50,000	84,408	169%	90,000	20,000	-350%
Accounting Services Expense	500	500	500	4,605	921%	5,000	4,000	-25%
Financial Services & Fees Expense	14,141	10,146	8,000	14,121	177%	12,000	12,000	0%
Other Professional Services Expense	1,837	5,540	3,000	6,007	200%	6,500	5,000	-30%
<b>Professional Expense Total</b>	<b>24,561</b>	<b>63,667</b>	<b>73,500</b>	<b>117,142</b>	<b>159%</b>	<b>128,500</b>	<b>56,000</b>	<b>-129.5%</b>

Description	2017 Actual	2018 Actual	2019 Budget	2019 thru October	% of Budget	2019 Projected	2020 Budget	% Diff
<b>Other Expense</b>								
Dues & Subscriptions Expense	4,487	6,806	5,000	1,883	38%	5,000	5,000	0%
Commissioner Education Travel Expense	0	0	1,500	717	48%	1,000	1,500	33%
Employee Education & Travel Expense	14,892	12,635	15,000	8,232	55%	10,000	10,000	0%
Liability Insurance Expense	39,026	43,275	48,000	45,850	96%	46,000	47,500	3%
Taxes, Fees, & Permit Expense	104,552	132,400	108,000	92,992	86%	110,000	113,000	3%
Other Expense	30	0	500	0	0%	500	500	0%
Commissioner Compensation/Benefits Expense	4,902	5,524	6,000	5,888	98%	8,000	40,000	80%
Good Neighbor Expense	1,027	1,063	950	926	97%	1,000	1,000	0%
<b>Other Expense Total</b>	<b>168,915</b>	<b>201,703</b>	<b>184,950</b>	<b>156,489</b>	<b>85%</b>	<b>181,500</b>	<b>218,500</b>	<b>16.9%</b>
<b>Administration Expense</b>	<b>543,474</b>	<b>660,584</b>	<b>643,110</b>	<b>581,975</b>	<b>90%</b>	<b>678,310</b>	<b>639,800</b>	<b>-6.0%</b>
<b>Debt Service Expense</b>								
PWTF Loan #117 Expense	55,000	54,737	54,474	54,747	101%	54,747	55,000	0%
PWTF Loan #129 Expense	55,000	54,737	54,474	54,747	101%	54,747	55,000	0%
Water Revenue & Refunding Bond Expense	272,565	270,765	268,440	59,220	22%	273,440	274,565	0%
Bias Software Expense	5,361	0	0	0		0	0	
DWSRF Loan DM12-952-121 Expense	69,202	57,255	57,255	99,216	173%	99,216	57,676	-72%
DWSRF Loan DM12-952-129 Expense	89,575	98,524	101,651	170,111	167%	170,111	99,068	-72%
<b>Debt Service</b>	<b>546,703</b>	<b>536,018</b>	<b>536,294</b>	<b>438,040</b>	<b>82%</b>	<b>652,260</b>	<b>541,309</b>	<b>-20.5%</b>
<b>Capital Improvement Projects</b>								
Coliform Bacteria Laboratory							44,000	
Distribution Chlorination Project							50,000	
U Street Water Main Project							60,000	
Budgeted Projects Total	4,008	240,443	500,000	575,249	115%	580,000	154,000	-277%
Unbudgeted Projects	291,429	74,574	0	92,972		104,000	0	
<b>Capital Improvements</b>	<b>295,437</b>	<b>315,017</b>	<b>500,000</b>	<b>668,221</b>	<b>134%</b>	<b>684,000</b>	<b>154,000</b>	<b>-344%</b>
<b>Reserve Contribution</b>	<b>48,982</b>	<b>(75,867)</b>	<b>(190,554)</b>	<b>(451,642)</b>	<b>237%</b>	<b>(529,264)</b>	<b>173,215</b>	<b>406%</b>
<b>Total Revenue</b>	<b>1,905,446</b>	<b>1,999,514</b>	<b>2,046,350</b>	<b>1,739,100</b>	<b>85%</b>	<b>2,087,306</b>	<b>2,144,824</b>	<b>2.7%</b>
<b>Total Expense</b>	<b>1,905,446</b>	<b>1,999,514</b>	<b>2,046,350</b>	<b>1,739,100</b>	<b>85%</b>	<b>2,087,306</b>	<b>2,144,824</b>	<b>2.7%</b>

Description	2017 Actual	2018 Actual	2019 Budget	2019 thru October	% of Budget	2019 Projected	2020 Budget	% Diff
	0	0	0	0		0	0	

Account	2017 Actual	2018 Actual	2019 Projected	2020 Budgeted
Operation	191,811	223,711	285,000	454,000
Capital Reserve	1,076,427	1,116,824	650,000	823,000
Debt Reserve	102,372	307,134	60,000	60,000
Bond Reserve	275,965	275,965	275,965	275,965
Petty Cash	1,500	1,500	1,500	1,500
Total	1,648,074	1,925,135	1,272,465	1,614,465

**2019 Capital Improvement Projects**

GIS Equipment	2,161
Bay Avenue Water Main Replacement	580,000
Z Street Water Main Loop	12,278
South Wellfield Booster Pump Drives	35,444
North Wellfield Discharge Pipe Repair	5,214
245th Street Water Main Replacement	48,903
Total	684,000