

Description	2018 Actual	2019 Actual	2020 Budgeted	2020 thru September	% of Budget	2020 Projected	2021 Budgeted	% Diff
Base Rate	1,397,362	1,444,984	1,550,000	1,153,029	74%	1,537,372	1,615,000	25.6%
Meter Rate	369,706	412,088	429,824	290,629	68%	387,505	465,732	32.4%
New Account Fee	10,240	8,000	10,000	7,310	73%	9,747	8,000	26.9%
Delinquent/Lock Off Fee	47,943	48,745	65,000	29,711	46%	39,615	50,000	54.3%
Operational Revenue	1,825,250	1,913,817	2,054,824	1,480,679	72%	1,974,239	2,138,732	27.9%
Bank Interest	43,380	33,260	30,000	6,113	20%	8,151	10,000	79.6%
Connection Fees	46,500	43,990	50,000	70,350	141%	93,800	70,000	-40.7%
SS Management Contract	70,850	65,400	0	0	0%	0	0	
SS Reimbursables	2,530	2,010	0	133	0%	0	0	
Customer Service Charges	2,868	5,591	7,500	3,066	41%	4,088	6,000	59.1%
Surplus Income	6,982	2,085	1,500	1,395	93%	1,860	1,500	7.0%
Good Neighbor Revenue	1,154	1,186	1,000	827	83%	1,103	1,000	17.3%
Non-Operational Revenue	174,263	153,522	90,000	81,884	91%	109,002	88,500	9.0%
Total Revenue	1,999,514	2,067,339	2,144,824	1,562,563	73%	2,083,241	2,227,232	27.1%

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Field Payroll Expense									
Regular Wages	225,567	247,959	256,000	205,850	80%	274,467	268,632	19.6%	
Overtime Wages	39,081	31,554	33,500	20,308	61%	27,077	36,808	39.4%	
Taxes & Benefits	94,458	91,780	114,000	69,461	61%	92,615	114,596	39.1%	
Total Field Payroll Expense	359,105	371,292	403,500	295,619	73%	394,159	420,036	26.7%	
Common Expense									
Vehicle Expense	21,991	23,774	26,000	17,907	69%	23,876	26,000	31.1%	
Cell Phone Expense	5,857	5,547	6,000	4,693	78%	6,257	7,200	21.8%	
Equipment Rental Expense	1,041	823	1,000	851	85%	1,135	1,100	14.9%	
Tool Expense	12,552	13,484	15,000	7,469	50%	9,959	15,000	50.2%	
Safety Equipment Expense	6,547	3,664	3,500	5,269	151%	7,025	4,000	-50.5%	
Parts & Supplies Expense	46,533	41,857	48,000	37,307	78%	49,743	50,000	22.3%	
Other Common Expenses	2,378	2,114	2,000	1,660	83%	2,213	2,000	17.0%	
Common Expense Total	96,899	91,263	101,500	75,156	74%	100,208	105,300	26.0%	
Distribution Expense									
Service Meter Expense	23,679	12,866	16,000	9,340	58%	12,453	16,000	41.6%	
Distribution Line Expense	12,106	21,162	24,000	35,535	148%	47,380	30,000	-48.1%	
Contract Labor Expense	9,258	5,100	5,000	4,152	83%	5,536	5,000	17.0%	
Distribution Expense Total	45,042	39,128	45,000	49,027	109%	65,369	51,000	-8.9%	
Production Expense									
Electricity Expense	35,798	37,601	40,000	29,498	74%	39,331	41,000	26.3%	
Treatment Main/Repaired Expense	438	1,039	2,000	4,032	202%	5,376	5,000	-101.6%	
Production Main/Repaired Expense	0	6,980	6,000	5,109	85%	6,812	7,000	14.9%	
Treatment Parts/Supplies Expense	12,773	23,348	20,000	21,060	105%	28,080	30,000	-5.3%	
Production Parts/Supplies Expense	94	3,155	4,000	6,830	171%	9,107	8,000	-70.8%	
Water Testing Expense	8,071	7,628	8,000	5,244	66%	6,992	8,000	34.5%	
Generator Maintenance Expense	5,543	6,076	6,500	1,549	24%	2,065	4,000	76.2%	
Production Expense Total	62,716	85,827	86,500	73,322	85%	97,763	103,000	15.2%	
Operation Expense	563,762	587,511	636,500	493,124	77%	657,499	679,336	22.5%	

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Administration Payroll Expense								#DIV/0!
Administration Wages	229,117	219,204	212,000	259,890	123%	346,520	227,474	-22.6%
Surfside Management Expense	26,160	26,160	0	0	0%	0	0	
Employment Taxes & Benefits	77,706	72,621	78,500	63,906	81%	85,208	81,166	18.6%
Administration Payroll Expense Total	332,984	317,985	290,500	323,796	111%	431,728	308,639	-11.5%
Office Expense								
Office Supplies Expense	5,227	6,037	7,000	4,991	71%	6,655	7,000	28.7%
Computer Maintenance Expense	20,777	21,623	15,000	7,548	50%	16,000	20,000	49.7%
Billing Expense	22,944	24,222	24,000	17,010	71%	22,680	24,000	29.1%
Office Phones Expense	3,472	3,262	4,000	2,794	70%	3,725	4,000	30.2%
Internet Expense	2,824	3,269	3,800	2,987	79%	3,983	5,300	21.4%
Cross Connection Control PR Expense	1,668	3,559	2,000	5,194	260%	6,925	2,000	-159.7%
Office Machine Rental Expense	4,291	4,357	4,500	2,423	54%	3,231	3,600	46.2%
Security Monitoring Expense	443	443	500	338	68%	451	500	32.4%
Office Other Expense	585	269	500	303	61%	404	500	39.4%
Office Expense Total	62,231	67,041	61,300	43,588	71%	64,054	66,900	28.9%
Professional Expense								
Eng./GIS/Sur Services Expense	10,000	8,001	15,000	7,500	50%	10,000	15,000	50.0%
Legal & Consulting Services Expense	37,481	87,261	50,000	7,489	15%	9,985	20,000	85.0%
Accounting Services Expense	500	4,880	4,000	3,485	87%	4,647	2,500	12.9%
Financial Services & Fees Expense	10,146	17,186	12,000	13,158	110%	17,544	17,000	-9.7%
Other Professional Services Expense	5,540	6,766	5,000	5,739	115%	7,652	6,000	-14.8%
Professional Expense Total	63,667	124,094	86,000	37,371	43%	49,828	60,500	56.5%

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Other Expense								
Dues & Subscriptions Expense	6,806	5,508	5,000	1,288	26%	5,000	5,000	74.2%
Commissioner Education Travel Expense	0	1,325	1,500	0	0%	0	1,500	100.0%
Employee Education & Travel Expense	12,635	9,763	10,000	5,345	53%	7,127	10,000	46.6%
Liability Insurance Expense	43,275	45,850	47,500	51,997	109%	53,000	55,000	-9.5%
Taxes, Fees, & Permit Expense	132,400	122,871	113,000	91,042	81%	121,389	135,000	19.4%
Other Expense	0	0	500	38	8%	51	500	92.4%
Commissioner Compensation/Benefits Expense	5,524	7,424	40,000	30,968	77%	41,291	42,000	22.6%
Good Neighbor Expense	1,063	1,125	1,000	833	83%	1,111	1,000	16.7%
Other Expense Total	201,703	193,866	218,500	181,511	83%	228,969	250,000	16.9%
Administration Expense	660,584	702,986	656,300	586,266		774,579	686,039	10.7%
Debt Service Expense								
PWTF Loan #117 Expense	54,737	54,474	54,211	54,211	100%	54,211	53,947	0.0%
PWTF Loan #129 Expense	54,737	54,474	54,211	54,211	100%	54,211	53,947	0.0%
Water Revenue & Refunding Bond Expense	270,765	273,440	274,565	57,283	21%	274,565	275,965	79.1%
Bias Software Expense	0	0	0	0	0%	0	0	
DWSRF Loan DM12-952-121 Expense	57,255	99,216	57,676	57,676	100%	57,676	56,987	0.0%
DWSRF Loan DM12-952-129 Expense	98,524	170,111	99,068	99,068	100%	99,068	97,884	0.0%
Debt Service	536,018	651,715	539,731	322,449	60%	539,731	538,730	40.3%
Capital Improvement Projects								
Coliform Bacteria Laboratory			44,000	1,694	4%	2,259		
Distribution Chlorination Project			50,000	36,000	72%	48,000		
U Street Water Main Project			60,000	31,149	52%	35,000		
Budgeted Projects Total	240,443	575,249	154,000	68,843	45%	85,259		55%
Unbudgeted Projects	74,574	108,922	0	16,751	0%	25,000		
Capital Improvements	315,017	684,171	154,000	85,594	56%	85,259		44%
Reserve Contribution	(75,867)	(559,044)	158,293	70,773		(169,345)		55%
Total Revenue	1,999,514	2,067,339	2,144,824	1,562,563	73%	2,083,241	2,234,232	27%
Total Expense	1,999,514	2,067,339	2,144,824	1,491,790	70%	2,083,241	1,904,105	30%