

Description	2018 Actual	2019 Actual	2020 Budgeted	2020 thru October	% of Budget	2020 Projected	2021 Budgeted	% Diff
Base Rate	1,397,362	1,449,215	1,550,000	1,287,092	83%	1,555,000	1,659,000	6.6%
Meter Rate	369,706	412,023	429,824	343,224	80%	447,000	482,000	10.8%
New Account Fee	10,240	8,000	10,000	8,630	86%	10,000	10,000	0.0%
Delinquent/Lock Off Fee	47,943	48,745	65,000	30,441	47%	37,000	65,000	0.0%
<b>Operational Revenue</b>	<b>1,825,250</b>	<b>1,917,982</b>	<b>2,054,824</b>	<b>1,669,387</b>	<b>81%</b>	<b>2,049,000</b>	<b>2,216,000</b>	<b>7.3%</b>
Bank Interest	43,380	33,260	30,000	6,317	20%	8,000	10,000	-200.0%
Connection Fees	46,500	43,990	50,000	85,850	172%	94,000	75,000	33.3%
Management Contract	70,850	65,400	0	133	0%	0	0	
Man. Con. Reimbursables	2,530	2,010	0	11,427	0%	0	0	
Customer Service Charges	2,868	5,591	7,500	3,565	48%	4,000	6,000	-25.0%
Surplus Income	6,982	2,085	1,500	1,455	97%	2,000	1,500	0.0%
Good Neighbor Revenue	1,154	1,186	1,000	914	91%	1,000	1,000	0.0%
<b>Non-Operational Revenue</b>	<b>174,263</b>	<b>153,522</b>	<b>90,000</b>	<b>109,661</b>	<b>122%</b>	<b>109,000</b>	<b>93,500</b>	<b>3.7%</b>
<b>Total Revenue</b>	<b>1,999,514</b>	<b>2,071,504</b>	<b>2,144,824</b>	<b>1,779,048</b>	<b>83%</b>	<b>2,158,000</b>	<b>2,309,500</b>	<b>7.1%</b>

Description	2018 Actual	2019 Actual	2020 Budgeted	2020 thru October	% of Budget	2020 Projected	2021 Budgeted	% Diff
<b>Field Payroll Expense</b>								
Regular Wages	225,567	247,959	256,000	219,171	86%	263,000	270,000	5.2%
Overtime Wages	39,081	31,554	33,500	22,617	68%	27,000	37,000	9.5%
Taxes & Benefits	94,458	91,780	114,000	88,174	77%	106,000	135,000	15.6%
<b>Total Field Payroll Expense</b>	<b>359,105</b>	<b>371,292</b>	<b>403,500</b>	<b>329,962</b>	<b>82%</b>	<b>396,000</b>	<b>442,000</b>	<b>8.7%</b>
<b>Common Expense</b>								
Vehicle Expense	21,991	23,774	26,000	18,811	72%	23,000	26,000	0.0%
Cell Phone Expense	5,857	5,547	6,000	5,281	88%	6,000	7,000	14.3%
Equipment Rental Expense	1,041	823	1,000	936	94%	1,000	1,000	0.0%
Tool Expense	12,552	13,484	15,000	11,307	75%	14,000	15,000	0.0%
Safety Equipment Expense	6,547	3,664	3,500	5,433	155%	7,000	7,000	50.0%
Parts & Supplies Expense	46,533	41,857	48,000	39,531	82%	47,000	48,000	0.0%
Other Common Expenses	2,378	2,114	2,000	1,859	93%	2,000	2,000	0.0%
<b>Common Expense Total</b>	<b>96,899</b>	<b>91,263</b>	<b>101,500</b>	<b>83,158</b>	<b>82%</b>	<b>100,000</b>	<b>106,000</b>	<b>4.2%</b>
<b>Distribution Expense</b>								
Service Meter Expense	23,679	12,866	16,000	12,653	79%	15,000	16,000	0.0%
Distribution Line Expense	12,106	21,162	24,000	19,388	81%	23,000	24,000	0.0%
Contract Labor Expense	9,258	5,100	5,000	4,152	83%	5,000	5,000	0.0%
<b>Distribution Expense Total</b>	<b>45,042</b>	<b>39,128</b>	<b>45,000</b>	<b>36,193</b>	<b>80%</b>	<b>43,000</b>	<b>45,000</b>	<b>0.0%</b>
<b>Production Expense</b>								
Electricity Expense	35,798	37,601	40,000	33,832	85%	41,000	41,000	2.4%
Treatment Main/Repaired Expense	438	1,039	2,000	4,032	202%	5,000	5,000	60.0%
Production Main/Repaired Expense	0	6,980	6,000	5,409	90%	6,000	7,000	14.3%
Treatment Parts/Supplies Expense	12,773	23,348	20,000	23,142	116%	28,000	25,000	20.0%
Production Parts/Supplies Expense	94	3,155	4,000	3,647	91%	4,000	5,000	20.0%
Water Testing Expense	8,071	7,628	8,000	5,789	72%	7,000	8,000	0.0%
Generator Maintenance Expense	5,543	6,076	6,500	2,570	40%	8,000	6,500	0.0%
<b>Production Expense Total</b>	<b>62,716</b>	<b>85,827</b>	<b>86,500</b>	<b>78,421</b>	<b>91%</b>	<b>99,000</b>	<b>97,500</b>	<b>11.3%</b>
<b>Operation Expense</b>	<b>563,762</b>	<b>587,511</b>	<b>636,500</b>	<b>527,734</b>	<b>83%</b>	<b>638,000</b>	<b>690,500</b>	<b>7.8%</b>

Description	2018 Actual	2019 Actual	2020 Budgeted	2020 thru October	% of Budget	2020 Projected	2021 Budgeted	% Diff
<b>Administration Payroll Expense</b>								
Administration Wages	229,117	219,204	212,000	268,921	127%	323,000	228,000	7.0%
Surfside Management Expense	26,160	26,160	0	0		0	0	
Employment Taxes & Benefits	77,706	72,621	78,500	79,534	101%	95,000	93,000	15.6%
<b>Administration Payroll Expense Total</b>	<b>332,984</b>	<b>317,985</b>	<b>290,500</b>	<b>348,455</b>	<b>120%</b>	<b>418,000</b>	<b>321,000</b>	<b>9.5%</b>
<b>Office Expense</b>								
Office Supplies Expense	5,227	6,037	7,000	5,347	76%	6,000	7,000	0.0%
Computer Maintenance Expense	20,777	21,623	15,000	7,767	52%	9,000	15,000	0.0%
Billing Expense	22,944	24,222	24,000	18,598	77%	22,000	24,000	0.0%
Office Phones Expense	3,472	3,262	4,000	3,051	76%	4,000	4,000	0.0%
Internet Expense	2,824	3,269	3,800	3,421	90%	4,000	4,000	5.0%
Cross Connection Control PR Expense	1,668	3,559	2,000	1,445	72%	2,000	2,000	0.0%
Office Machine Rental Expense	4,291	4,357	4,500	2,640	59%	3,000	4,000	-12.5%
Security Monitoring Expense	443	443	500	452	90%	500	500	0.0%
Office Other Expense	585	269	500	303	61%	400	500	0.0%
<b>Office Expense Total</b>	<b>62,231</b>	<b>67,041</b>	<b>61,300</b>	<b>43,024</b>	<b>70%</b>	<b>50,900</b>	<b>61,000</b>	<b>-0.5%</b>
<b>Professional Expense</b>								
Eng./GIS/Sur Services Expense	10,000	8,001	15,000	10,000	67%	12,000	15,000	0.0%
Legal & Consulting Services Expense	37,481	87,261	50,000	7,804	16%	9,000	15,000	-233.3%
Accounting Services Expense	500	4,880	4,000	3,485	87%	4,000	1,000	-300.0%
Financial Services & Fees Expense	10,146	17,186	12,000	14,986	125%	18,000	17,000	29.4%
Other Professional Services Expense	5,540	6,766	5,000	6,210	124%	7,000	6,000	16.7%
<b>Professional Expense Total</b>	<b>63,667</b>	<b>124,094</b>	<b>86,000</b>	<b>42,485</b>	<b>49%</b>	<b>50,000</b>	<b>54,000</b>	<b>-59.3%</b>

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<b>Other Expense</b>								
Dues & Subscriptions Expense	6,806	5,508	5,000	1,376	28%	2,000	5,000	0.0%
Commissioner Education Travel Expense	0	1,325	1,500	0	0%	0	1,000	-50.0%
Employee Education & Travel Expense	12,635	9,763	10,000	5,544	55%	7,000	10,000	0.0%
Liability Insurance Expense	43,275	45,850	47,500	51,997	109%	62,000	65,000	26.9%
Taxes, Fees, & Permit Expense	132,400	122,871	113,000	100,794	89%	121,000	125,000	9.6%
Other Expense	0	0	500	51	10%	60	500	0.0%
Commissioner Compensation/Benefits Expense	5,524	7,424	40,000	34,352	86%	41,000	40,000	0.0%
Good Neighbor Expense	1,063	1,125	1,000	920	92%	1,000	1,000	0.0%
<b>Other Expense Total</b>	<b>201,703</b>	<b>193,866</b>	<b>218,500</b>	<b>195,034</b>	<b>89%</b>	<b>234,060</b>	<b>247,500</b>	<b>11.7%</b>
<b>Administration Expense</b>	<b>660,584</b>	<b>702,986</b>	<b>656,300</b>	<b>628,998</b>	<b>96%</b>	<b>752,960</b>	<b>683,500</b>	<b>4.0%</b>
<b>Debt Service Expense</b>								
PWTF Loan #117 Expense	54,737	54,474	54,211	54,211	100%	54,211	55,000	1.4%
PWTF Loan #129 Expense	54,737	54,474	54,211	54,211	100%	54,211	55,000	1.4%
Water Revenue & Refunding Bond Expense	270,765	273,440	274,565	57,283	21%	274,565	275,000	0.2%
DWSRF Loan DM12-952-121 Expense	57,255	99,216	57,676	57,676	100%	57,676	58,000	0.6%
DWSRF Loan DM12-952-129 Expense	98,524	170,111	99,068	99,068	100%	99,068	100,000	0.9%
<b>Debt Service</b>	<b>536,018</b>	<b>651,715</b>	<b>539,731</b>	<b>322,449</b>	<b>60%</b>	<b>539,731</b>	<b>543,000</b>	<b>0.6%</b>
<b>Capital Improvement Projects</b>								
Water Main Extension Projects							60,000	
Distribution System Upgrade							20,000	
Neptune 360 Essential Software							25,000	
Water Plant Improvement							90,000	
Budgeted Projects Total	240,443	575,249	154,000	87,574	57%	82,574	195,000	21%
Unbudgeted Projects	74,574	108,922	0	36,503		36,502	0	
<b>Capital Improvements</b>	<b>315,017</b>	<b>684,171</b>	<b>154,000</b>	<b>124,077</b>	<b>81%</b>	<b>119,076</b>	<b>195,000</b>	<b>21%</b>
<b>Reserve Contribution</b>	<b>(75,867)</b>	<b>(554,879)</b>	<b>158,293</b>	<b>175,790</b>		<b>108,233</b>	<b>197,500</b>	<b>20%</b>
<b>Total Revenue</b>	<b>1,999,514</b>	<b>2,071,504</b>	<b>2,144,824</b>	<b>1,779,048</b>	<b>83%</b>	<b>2,158,000</b>	<b>2,309,500</b>	<b>7%</b>

Description	2018 Actual	2019 Actual	2020 Budgeted	2020 thru October	% of Budget	2020 Projected	2021 Budgeted	% Diff
Total Expense	1,999,514	2,071,504	2,144,824	1,779,048	83%	2,158,000	2,309,500	7%

Description	2018 Actual	2019 Actual	2020 Budgeted	2020 thru October	% of Budget	2020 Projected	2021 Budgeted	% Diff
	0	0	0	0		0	0	
<b>2020 Unbudgeted Projects</b>	<b>Amount</b>							
245th Water Main Replacement	10,721							
NWF & SWF Reservoir Cleaning	4,281							
Main Break Repair & Parts	21,500							
Total	36,502							
<b>2020 C. Impr. Projects</b>	<b>Amount</b>							
U Street Project	39,479							
Chlorination Project	38,320							
Coliform Bacteria Laboratory	4,775							
Total	82,574							
<b>2021 C. Impr. Projects</b>	<b>Amount</b>							
Water Plant Improvement	90,000							
Water Main Extension Projects	60,000							
Distribution System Upgrade	20,000							
Neptune 360 Essential Software	25,000							
Total	195,000							