

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru September	% of Budget	2021 Projected	2022 Budgeted	% Diff
Base Rate	1,555,355	1,540,792	1,659,000	1,210,836	73%	1,614,448	1,733,119	30.1%
Meter Rate	422,246	415,957	482,000	322,740	67%	430,320	596,875	45.9%
New Account Fee	8,000	11,840	10,000	8,380	84%	11,173	10,000	16.2%
Delinquent/Lock Off Fee	48,745	31,123	65,000	4,055	6%	5,407	65,000	93.8%
Operational Revenue	2,034,346	1,999,712	2,216,000	1,546,012	70%	2,061,348	2,404,994	35.7%
Bank Interest	33,260	6,833	10,000	979	10%	1,305	5,000	80.4%
Connection Fees	43,990	104,450	75,000	130,200	174%	173,600	100,000	-30.2%
Management Contract	65,400	0	0	0		0	0	
Man. Con. Reimbursables	2,010	133	0	0		0	0	
Customer Service Charges	5,591	4,597	6,000	6,074	101%	8,099	6,500	6.6%
Surplus Income	2,085	1,882	1,500	1,815	121%	2,420	1,700	-6.8%
Good Neighbor Revenue	1,186	1,097	1,000	873	87%	1,164	1,000	12.7%
Non-Operational Revenue	153,522	118,992	91,000	139,941	154%	186,588	114,200	-22.5%
Total Revenue	2,187,868	2,118,704	2,307,000	1,685,953	73%	2,247,936	2,519,194	33.1%

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru September	% of Budget	2021 Projected	2022 Budgeted	% Diff
Field Payroll Expense								
Regular Wages	247,959	264,013	270,000	213,159	79%	284,212	286,000	25.5%
Overtime Wages	31,554	25,312	37,000	18,422	50%	24,563	40,000	53.9%
Taxes & Benefits	91,780	102,682	135,000	70,756	52%	94,341	130,000	45.6%
Total Field Payroll Expense	371,292	392,007	442,000	302,337	68%	403,116	456,000	33.7%
Common Expense								
Vehicle Expense	23,774	21,599	26,000	14,887	57%	19,849	26,000	42.7%
Cell Phone Expense	5,547	6,354	7,000	4,943	71%	6,591	7,000	29.4%
Equipment Rental Expense	823	1,106	1,000	876	88%	1,168	1,200	27.0%
Tool Expense	13,484	18,161	15,000	12,021	80%	16,028	15,000	19.9%
Safety Equipment Expense	3,664	7,074	7,000	6,077	87%	8,103	7,500	19.0%
Parts & Supplies Expense	41,857	54,841	48,000	59,028	123%	78,704	60,000	1.6%
Other Common Expenses	2,114	2,267	2,000	2,038	102%	2,717	2,000	-1.9%
Common Expense Total	91,263	111,402	106,000	99,871	94%	133,160	118,700	15.9%
Distribution Expense								
Service Meter Expense	12,866	16,262	16,000	16,854	105%	22,472	18,000	6.4%
Distribution Line Expense	21,162	21,220	24,000	22,737	95%	30,316	26,000	12.5%
Contract Labor Expense	5,100	4,152	5,000	0	0%	0	5,000	100.0%
Distribution Expense Total	39,128	41,634	45,000	39,591	88%	52,788	49,000	19.2%
Production Expense								
Electricity Expense	37,601	40,224	41,000	30,127	73%	40,169	43,000	29.9%
Treatment Main/Repaired Expense	1,039	4,032	5,000	2,654	53%	3,539	5,000	46.9%
Production Main/Repaired Expense	6,980	5,410	47,000	41,604	89%	55,472	52,000	20.0%
Treatment Parts/Supplies Expense	23,348	26,516	25,000	43,101	172%	57,468	45,000	4.2%
Production Parts/Supplies Expense	3,155	4,160	5,000	58	1%	77	5,000	98.8%
Water Testing Expense	7,628	6,231	8,000	5,391	67%	7,188	9,000	40.1%
Generator Maintenance Expense	6,076	7,434	6,500	5,690	88%	7,587	7,000	18.7%
Production Expense Total	85,827	94,007	137,500	128,627	94%	171,500	166,000	22.5%
Operation Expense	587,511	639,050	730,500	570,426	78%	760,564	789,700	27.8%

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru September	% of Budget	2021 Projected	2022 Budgeted	% Diff
Administration Payroll Expense								
Administration Wages	219,204	305,454	228,000	177,873	78%	237,164	253,000	29.7%
Surfside Management Expense	26,160	0	0	0		0	0	
Employment Taxes & Benefits	72,621	94,901	93,000	68,162	73%	90,883	95,000	28.3%
Administration Payroll Expense Total	317,985	400,355	321,000	246,035	77%	328,047	348,000	29.3%
Office Expense								
Office Supplies Expense	6,037	6,861	7,000	4,085	58%	5,447	7,000	41.6%
Computer Maintenance Expense	21,623	17,264	15,000	8,959	60%	11,945	15,000	40.3%
Billing Expense	24,222	22,226	24,000	16,784	70%	22,379	24,000	30.1%
Office Phones Expense	3,262	3,558	4,000	2,350	59%	3,133	4,000	41.3%
Internet Expense	3,269	4,288	4,000	4,005	100%	5,340	5,000	19.9%
Cross Connection Control PR Expense	3,559	1,549	2,000	407	20%	543	2,000	79.7%
Office Machine Rental Expense	4,357	3,286	4,000	2,596	65%	3,461	4,000	35.1%
Security Monitoring Expense	443	452	500	341	68%	455	600	43.2%
Office Other Expense	269	303	500	43	9%	57	500	91.4%
Office Expense Total	67,041	59,787	61,000	39,571	65%	52,760	62,100	36.3%
Professional Expense								
Eng./GIS/Sur Services Expense	8,001	10,000	15,000	8,664	58%	11,552.00	15,000	42.2%
Legal & Consulting Services Expense	87,261	7,804	15,000	1,955	13%	2,067.00	10,000	80.5%
Accounting Services Expense	4,880	3,485	4,000	2,000	50%	2,667.00	4,000	50.0%
Financial Services & Fees Expense	17,186	19,274	17,000	14,924	88%	19,899.00	17,000	12.2%
Other Professional Services Expense	6,766	6,853	6,000	8,642	144%	11,523.00	7,000	-23.5%
Professional Expense Total	124,094	47,416	57,000	36,185	63%	47,708.00	53,000	31.7%

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru September	% of Budget	2021 Projected	2022 Budgeted	% Diff
Other Expense								
Dues & Subscriptions Expense	5,508	5,537	5,000	1,295	26%	1,727	5,000	74.1%
Commissioner Education Travel Expense	1,325	0	1,000	0	0%	0	1,000	100.0%
Employee Education & Travel Expense	9,763	10,870	10,000	5,429	54%	7,239	10,000	45.7%
Liability Insurance Expense	45,850	52,997	65,000	59,950	92%	59,950	65,000	7.8%
Taxes, Fees, & Permit Expense	122,871	117,687	125,000	91,494	73%	121,992	135,000	32.2%
Other Expense	0	51	500	153	31%	204	500	69.4%
Commissioner Compensation/Benefits Expense	7,424	41,504	42,000	30,712	73%	0	42,000	26.9%
Good Neighbor Expense	1,125	1,090	1,000	890	89%	1,187	1,000	11.0%
Other Expense Total	193,866	229,736	249,500	189,923	76%	192,299	259,500	26.8%
Administration Expense	702,986	737,294	688,500	511,714	74%	620,814	722,600	29.2%
Debt Service Expense								
PWTF Loan #117 Expense	54,474	54,211	53,948	53,947	100%	53,947	53,685	-0.5%
PWTF Loan #129 Expense	54,474	54,211	53,948	53,947	100%	53,947	53,685	-0.5%
Water Revenue & Refunding Bond Expense	273,440	274,565	275,966	13,327	5%	275,966	260,331	94.9%
DWSRF Loan DM12-952-121 Expense	99,216	57,676	56,987	56,986	100%	56,986	56,298	-1.2%
DWSRF Loan DM12-952-129 Expense	170,111	99,068	97,883	97,884	100%	97,884	96,700	-1.2%
Debt Service	651,715	539,731	538,732	276,091	51%	538,730	520,699	47.0%
Capital Improvement Projects								
Water Main Extension Projects			60,000	35,703	60%	35,703	30,000	
Distribution System Upgrade			80,000	43,918	55%	43,918	40,000	
Neptune 360 Software Upgrade			10,000	3,253	33%	3,253		
Water Plant Improvement			25,000	10,810	43%	10,810	22,000	
Antenna System Project							45,000	
Budgeted Projects Total	575,249	88,343	175,000	93,684	54%		137,000	32%
Unbudgeted Projects	108,922	39,624	0	5,939		5,939	0	
Capital Improvements	684,171	127,967	175,000	99,623	57%	99,623	137,000	27%
Reserve Contribution	(554,879)	74,662				228,205		#DIV/0!

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Total Revenue	2,187,868	2,118,704	2,307,000	1,685,953	73%	2,247,936	2,519,194	33%
Total Expense	2,071,504	2,118,704	2,132,732	1,457,854	68%	2,247,936	2,169,999	33%

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru September	% of Budget	2021 Projected	2022 Budgeted	% Diff
	116,364	0		228,099		0	349,195	
2021 Unbudgeted Projects								
South Wellfield Fiber Optics				69.69				
Chlorination Project				419.49				
Coliform Bateria Laboratory				4,081.42				
Main Break Repair & Parts				1,367.75				
Total				5,938.35				
2022 C. Impr. Projects								
Water Plant Improvement							22,000	
Water Main Extension Projects							30,000	
Distribution System Upgrade							40,000	
Antenna System Project							45,000	
Total							137,000	