

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru October	% of Budget	2021 Projected	2022 Budgeted	% Diff
Base Rate	1,555,355	1,540,792	1,659,000	1,341,137	81%	1,609,364	1,733,119	4.3%
Meter Rate	422,246	415,957	482,000	368,771	77%	442,525	596,875	19.2%
New Account Fee	8,000	11,840	10,000	9,680	97%	11,616	10,000	0.0%
Delinquent/Lock Off Fee	48,745	31,123	65,000	8,205	13%	9,846	65,000	0.0%
<b>Operational Revenue</b>	<b>2,034,346</b>	<b>1,999,712</b>	<b>2,216,000</b>	<b>1,727,793</b>	<b>78%</b>	<b>2,073,351</b>	<b>2,404,994</b>	<b>7.9%</b>
Bank Interest	33,260	6,833	10,000	1,075	11%	1,290	5,000	-100.0%
Connection Fees	43,990	104,450	75,000	133,300	178%	159,960	100,000	25.0%
Management Contract	65,400	0	0	0		0	0	
Management Contract Reimbursables	2,010	133	0	0		0	0	
Customer Service Charges	5,591	4,597	6,000	6,668	111%	8,002	6,500	7.7%
Surplus Income	2,085	1,882	1,500	2,225	148%	2,670	1,700	11.8%
Good Neighbor Revenue	1,186	1,097	1,000	948	95%	1,138	1,000	0.0%
<b>Non-Operational Revenue</b>	<b>153,522</b>	<b>118,992</b>	<b>91,000</b>	<b>144,216</b>	<b>158%</b>	<b>173,060</b>	<b>114,200</b>	<b>20.3%</b>
<b>Total Revenue</b>	<b>2,187,868</b>	<b>2,118,704</b>	<b>2,307,000</b>	<b>1,872,009</b>	<b>81%</b>	<b>2,246,411</b>	<b>2,519,194</b>	<b>8.4%</b>

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru October	% of Budget	2021 Projected	2022 Budgeted	% Diff
<b>Field Payroll Expense</b>								
Regular Wages	247,959	264,013	270,000	236,001	87%	283,201	286,000	5.6%
Overtime Wages	31,554	25,312	37,000	20,599	56%	24,719	40,000	7.5%
Taxes & Benefits	91,780	102,682	135,000	79,986	59%	95,983	130,000	-3.8%
<b>Total Field Payroll Expense</b>	<b>371,292</b>	<b>392,007</b>	<b>442,000</b>	<b>336,586</b>	<b>76%</b>	<b>403,903</b>	<b>456,000</b>	<b>3.1%</b>
<b>Common Expense</b>								
Vehicle Expense	23,774	21,599	26,000	16,719	64%	20,063	26,000	0.0%
Cell Phone Expense	5,547	6,354	7,000	5,473	78%	6,568	7,000	0.0%
Equipment Rental Expense	823	1,106	1,000	966	97%	1,159	1,200	16.7%
Tool Expense	13,484	18,161	15,000	15,291	102%	18,349	15,000	0.0%
Safety Equipment Expense	3,664	7,074	7,000	6,329	90%	7,595	7,500	6.7%
Parts & Supplies Expense	41,857	54,841	48,000	60,200	125%	72,240	60,000	20.0%
Other Common Expenses	2,114	2,267	2,000	2,226	111%	2,671	2,000	0.0%
<b>Common Expense Total</b>	<b>91,263</b>	<b>111,402</b>	<b>106,000</b>	<b>107,204</b>	<b>101%</b>	<b>128,645</b>	<b>118,700</b>	<b>10.7%</b>
<b>Distribution Expense</b>								
Service Meter Expense	12,866	16,262	16,000	16,854	105%	20,225	18,000	11.1%
Distribution Line Expense	21,162	21,220	24,000	23,386	97%	28,063	26,000	7.7%
Contract Labor Expense	5,100	4,152	5,000	0	0%	0	5,000	0.0%
<b>Distribution Expense Total</b>	<b>39,128</b>	<b>41,634</b>	<b>45,000</b>	<b>40,240</b>	<b>89%</b>	<b>48,288</b>	<b>49,000</b>	<b>8.2%</b>
<b>Production Expense</b>								
Electricity Expense	37,601	40,224	41,000	33,857	83%	40,628	43,000	4.7%
Treatment Maintenance/Repaired Expense	1,039	4,032	5,000	4,569	91%	5,483	15,000	66.7%
Production Maintenance/Repaired Expense	6,980	5,410	47,000	41,604	89%	49,925	52,000	9.6%
Treatment Parts/Supplies Expense	23,348	26,516	25,000	43,811	175%	52,573	55,000	54.5%
Production Parts/Supplies Expense	3,155	4,160	5,000	58	1%	70	5,000	0.0%
Water Testing Expense	7,628	6,231	8,000	5,739	72%	6,887	9,000	11.1%
Generator Maintenance Expense	6,076	7,434	6,500	5,690	88%	6,828	9,000	27.8%
<b>Production Expense Total</b>	<b>85,827</b>	<b>94,007</b>	<b>137,500</b>	<b>135,328</b>	<b>98%</b>	<b>162,394</b>	<b>188,000</b>	<b>26.9%</b>
<b>Operation Expense</b>	<b>587,511</b>	<b>639,050</b>	<b>730,500</b>	<b>619,358</b>	<b>85%</b>	<b>743,230</b>	<b>811,700</b>	<b>10.0%</b>

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru October	% of Budget	2021 Projected	2022 Budgeted	% Diff
<b>Administration Payroll Expense</b>								
Administration Wages	219,204	305,454	228,000	197,363	87%	236,836	264,000	13.6%
Surfside Management Expense	26,160	0	0	0		0	0	
Employment Taxes & Benefits	72,621	94,901	93,000	75,505	81%	90,606	95,000	2.1%
<b>Administration Payroll Expense Total</b>	<b>317,985</b>	<b>400,355</b>	<b>321,000</b>	<b>272,868</b>	<b>85%</b>	<b>327,442</b>	<b>359,000</b>	<b>10.6%</b>
<b>Office Expense</b>								
Office Supplies Expense	6,037	6,861	7,000	4,506	64%	5,407	7,000	0.0%
Computer Maintenance Expense	21,623	17,264	15,000	11,739	78%	14,087	20,000	25.0%
Billing Expense	24,222	22,226	24,000	18,567	77%	22,280	24,000	0.0%
Office Phones Expense	3,262	3,558	4,000	2,601	65%	3,121	4,000	0.0%
Internet Expense	3,269	4,288	4,000	4,456	111%	5,347	5,000	20.0%
Cross Connection Control PR Expense	3,559	1,549	2,000	512	26%	614	2,000	0.0%
Office Machine Rental Expense	4,357	3,286	4,000	2,814	70%	3,377	4,000	0.0%
Security Monitoring Expense	443	452	500	455	91%	546	600	16.7%
Office Other Expense	269	303	500	92	18%	110	500	0.0%
<b>Office Expense Total</b>	<b>67,041</b>	<b>59,787</b>	<b>61,000</b>	<b>45,742</b>	<b>75%</b>	<b>54,889</b>	<b>67,100</b>	<b>9.1%</b>
<b>Professional Expense</b>								
Engineering/GIS/Survey Services Expense	8,001	10,000	15,000	11,164	74%	13,397.00	30,000	50.0%
Legal & Consulting Services Expense	87,261	7,804	15,000	1,955	13%	2,346.00	10,000	-50.0%
Accounting Services Expense	4,880	3,485	4,000	2,000	50%	2,400.00	4,000	0.0%
Financial Services & Fees Expense	17,186	19,274	17,000	16,960	100%	20,352.00	17,000	0.0%
Other Professional Services Expense	6,766	6,853	6,000	8,902	148%	10,682.00	7,000	14.3%
<b>Professional Expense Total</b>	<b>124,094</b>	<b>47,416</b>	<b>57,000</b>	<b>40,981</b>	<b>72%</b>	<b>49,177.00</b>	<b>68,000</b>	<b>16.2%</b>

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<b>Other Expense</b>								
Dues & Subscriptions Expense	5,508	5,537	5,000	1,383	28%	1,660	5,000	0.0%
Commissioner Education Travel Expense	1,325	0	1,000	0	0%	0	1,000	0.0%
Employee Education & Travel Expense	9,763	10,870	10,000	6,338	63%	7,606	10,000	0.0%
Liability Insurance Expense	45,850	52,997	65,000	59,950	92%	59,950	65,000	0.0%
Taxes, Fees, & Permit Expense	122,871	117,687	125,000	100,651	81%	120,781	140,000	10.7%
Other Expense	0	51	500	510	102%	612	500	0.0%
Commissioner Compensation/Benefits Expense	7,424	41,504	42,000	33,968	81%	40,762	42,000	0.0%
Good Neighbor Expense	1,125	1,090	1,000	890	89%	1,068	1,000	0.0%
<b>Other Expense Total</b>	<b>193,866</b>	<b>229,736</b>	<b>249,500</b>	<b>203,690</b>	<b>82%</b>	<b>232,439</b>	<b>264,500</b>	<b>5.7%</b>
<b>Administration Expense</b>	<b>702,986</b>	<b>737,294</b>	<b>688,500</b>	<b>563,281</b>	<b>82%</b>	<b>663,947</b>	<b>758,600</b>	<b>9.2%</b>
<b>Debt Service Expense</b>								
PWTF Loan #117 Expense	54,474	54,211	53,948	53,947	100%	53,947	53,685	-0.5%
PWTF Loan #129 Expense	54,474	54,211	53,948	53,947	100%	53,947	53,685	-0.5%
Water Revenue & Refunding Bond Expense	273,440	274,565	275,966	13,327	5%	275,966	260,331	-6.0%
DWSRF Loan DM12-952-121 Expense	99,216	57,676	56,987	56,986	100%	56,986	56,298	-1.2%
DWSRF Loan DM12-952-129 Expense	170,111	99,068	97,883	97,884	100%	97,884	96,700	-1.2%
<b>Debt Service</b>	<b>651,715</b>	<b>539,731</b>	<b>538,732</b>	<b>276,091</b>	<b>51%</b>	<b>538,730</b>	<b>520,699</b>	<b>-3.5%</b>
<b>Capital Improvement Projects</b>								
Water Main Extension Projects			60,000	35,703	60%	35,703	30,000	
Distribution System Upgrade			80,000	53,161	66%	43,918	55,000	
North Wellfield Pilot Study			10,000	3,253	33%	3,253		
Neptune 360 Software Upgrade			25,000	10,810	43%	12,928	22,000	
Antenna System Project							45,000	
Equipment Upgrade/Emergency Management							165,000	
<b>Budgeted Projects Total</b>	<b>575,249</b>	<b>88,343</b>	<b>175,000</b>	<b>93,684</b>	<b>54%</b>		<b>317,000</b>	<b>45%</b>
Unbudgeted Projects	108,922	39,624	0	5,939		5,939	0	
<b>Capital Improvements</b>	<b>684,171</b>	<b>127,967</b>	<b>175,000</b>	<b>99,623</b>	<b>57%</b>	<b>101,741</b>	<b>317,000</b>	<b>45%</b>

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru October	% of Budget	2021 Projected	2022 Budgeted	% Diff
Reserve Contribution	(554,879)	74,662						
Total Revenue	2,187,868	2,118,704	2,307,000	1,872,009	81%	2,246,411	2,519,194	8%
Total Expense	2,071,504	2,118,704	2,132,732	1,558,353	73%	2,047,648	2,407,999	11%

Description	2019 Actual	2020 Actual	2021 Budget	2021 thru October	% of Budget	2021 Projected	2022 Budgeted	% Diff
	116,364	0		313,655		198763	111,195	
<b>2021 Unbudgeted Projects</b>								
South Wellfield Fiber Optics				69.69				
Chlorination Project				419.49				
Coliform Bateria Laboratory				4,081.42				
Main Break Repair & Parts				1,367.75				
<b>Total</b>				<b>5,938.35</b>				
<b>2022 Capital Improvement Projects</b>								
Water Plant Improvement							22,000	
Water Main Extension Projects							30,000	
Distribution System Upgrade							40,000	
Antenna System Project							45,000	
Equipment Upgrade/Emergency Management							165,000	
<b>Total</b>							<b>302,000</b>	