

Description	2020 Actual	2021 Actual	2022 Budget	2022 thru September	% of Budget	2022 Projected	2023 Budgeted	% Diff
Base Rate	1,540,792	1,615,365	1,733,119	1,123,919	65%	1,685,879	1,786,656	3.0%
Meter Rate	415,957	441,337	596,875	269,790	45%	404,685	524,718	-13.8%
New Account Fee	11,840	12,132	10,000	9,086	91%	13,629	10,000	0.0%
Delinquent/Lock Off Fee	31,123	16,024	65,000	36,104	56%	54,156	65,000	0.0%
Operational Revenue	1,999,712	2,084,859	2,404,994	1,438,899	60%	2,158,349	2,386,374	-0.8%
Bank Interest	6,833	1,399	5,000	4,768	95%	7,152	5,000	0.0%
Connection Fees	104,450	148,800	100,000	109,700	110%	164,550	100,000	0.0%
Customer Service Charges	4,597	7,591	6,500	5,374	83%	8,061	7,000	7.1%
Surplus Income	1,882	2,345	1,700	1,880	111%	2,820	1,700	0.0%
Good Neighbor Revenue	1,097	1,104	1,000	673	67%	1,010	1,000	0.0%
Non-Operational Revenue	118,859	157,820	114,200	122,395	107%	183,593	114,700	0.4%
Total Revenue	2,118,571	2,242,679	2,519,194	1,561,294	62%	2,341,942	2,501,074	-0.7%

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Field Payroll Expense								
Regular Wages	264,013	283,229	296,000	198,476	67%	297,714	325,000	8.9%
Overtime Wages	25,312	25,005	40,000	19,844	50%	29,766	45,000	11.1%
Taxes & Benefits	102,682	93,389	130,000	57,251	44%	85,877	143,000	9.1%
Total Field Payroll Expense	392,007	401,624	466,000	275,571	59%	413,357	513,000	9.2%
Common Expense								
Vehicle Expense	21,599	20,031	26,000	9,979	38%	14,969	40,000	35.0%
Cell Phone Expense	6,354	6,534	7,000	4,300	61%	6,450	7,500	6.7%
Equipment Rental Expense	1,106	1,146	1,200	881	73%	1,322	1,800	33.3%
Tool Expense	18,161	15,918	15,000	4,378	29%	6,450	20,000	25.0%
Safety Equipment Expense	7,074	9,237	7,500	2,641	35%	3,962	10,000	25.0%
Parts & Supplies Expense	54,841	67,974	60,000	37,047	62%	55,571	70,000	14.3%
Other Common Expenses	2,267	2,414	2,000	1,665	83%	2,498	2,000	0.0%
Common Expense Total	111,402	123,253	118,700	60,891	51%	91,222	151,300	21.5%
Distribution Expense								
Service Meter Expense	16,262	16,854	18,000	19,714	110%	29,571	22,000	18.2%
Distribution Line Expense	21,220	23,386	26,000	11,847	46%	17,771	32,000	18.8%
Contract Labor Expense	4,152	3,368	5,000	1,097	22%	1,646	5,000	0.0%
Distribution Expense Total	41,634	43,608	49,000	32,658	67%	48,987	59,000	16.9%
Production Expense								
Electricity Expense	40,224	40,468	43,000	25,248	59%	37,872	45,000	4.4%
Treatment Maintenance/Repaired Expense	4,032	5,200	15,000	8,744	58%	13,116	17,000	11.8%
Production Maintenance/Repaired Expense	5,410	41,604	52,000	14,404	28%	21,606	52,000	0.0%
Treatment Parts/Supplies Expense	26,516	46,205	55,000	44,365	81%	66,548	65,000	15.4%
Production Parts/Supplies Expense	4,160	5,000	5,000	0	0%	0	5,000	0.0%
Water Testing Expense	6,231	6,924	9,000	4,238	47%	6,357	9,000	0.0%
Generator Maintenance Expense	7,434	8,083	9,000	6,375	71%	9,563	14,000	35.7%
Production Expense Total	94,007	153,484	188,000	103,374	55%	155,061	207,000	9.2%
Operation Expense	639,050	721,969	821,700	472,494	58%	708,627	930,300	11.7%

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Administration Payroll Expense								
Administration Wages	305,454	239,092	265,000	176,221	66%	264,332	287,000	7.7%
Employment Taxes & Benefits	94,901	90,096	95,000	60,983	64%	91,475	104,500	9.1%
Administration Payroll Expense Total	400,355	329,188	360,000	237,204	66%	355,806	391,500	8.0%
Office Expense								
Office Supplies Expense	6,861	5,382	7,000	3,765	54%	5,648	7,000	0.0%
Computer Maintenance Expense	17,264	20,680	20,000	6,090	30%	9,135	20,000	0.0%
Billing Expense	22,226	22,604	24,000	15,501	65%	23,252	26,000	7.7%
Office Phones Expense	3,558	3,649	4,000	2,993	75%	4,490	4,500	11.1%
Internet Expense	4,288	5,357	5,000	3,270	65%	4,905	5,000	0.0%
Cross Connection Control PR Expense	1,549	512	2,000	572	29%	858	2,000	0.0%
Office Machine Rental Expense	3,286	3,404	4,000	2,352	59%	3,528	4,000	0.0%
Security Monitoring Expense	452	955	600	341	57%	512	600	0.0%
Office Other Expense	303	141	500	27	5%	41	500	0.0%
Office Expense Total	59,787	62,684	67,100	34,911	52%	52,367	69,600	3.6%
Professional Expense								
Engineering/GIS/Survey Services Expense	10,000	11,164	30,000	5,000	17%	7,500	35,000	14.3%
Legal & Consulting Services Expense	7,804	2,743	10,000	-1,326	-13%	-1,989	10,000	0.0%
Accounting Services Expense	3,485	2,000	4,000	4,000	100%	6,000	6,500	38.5%
Financial Services & Fees Expense	19,274	20,733	17,000	12,861	76%	19,292	19,000	10.5%
Other Professional Services Expense	6,853	10,012	7,000	7,336	105%	11,004	7,000	0.0%
Professional Expense Total	47,416	46,652	68,000	27,871	41%	41,807	77,500	12.3%

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Other Expense								
Dues & Subscriptions Expense	5,537	2,244	5,000	4,381	88%	6,572	7,000	28.6%
Commissioner Education Travel Expense	0	0	1,000	0	0%	0	1,000	0.0%
Employee Education & Travel Expense	10,870	7,633	10,000	8,320	83%	12,480	12,000	16.7%
Liability Insurance Expense	52,997	59,950	65,000	69,289	107%	103,934	75,000	13.3%
Taxes, Fees, & Permit Expense	117,687	119,042	140,000	90,874	65%	136,311	140,000	0.0%
Other Expense	51	510	500	170	34%	255	500	0.0%
Commissioner Compensation/Benefits Expense	41,504	41,120	42,000	27,328	65%	40,992	5,400	-677.8%
Good Neighbor Expense	1,090	1,047	1,000	662	66%	993	1,000	0.0%
Other Expense Total	229,736	231,546	264,500	201,024	76%	301,536	241,900	-9.3%
Administration Expense	737,294	670,070	759,600	501,010	66%	751,515	780,500	2.7%
Debt Service Expense								
PWTF Loan #117 Expense	54,211	53,948	53,685	53,684	100%	53,684	53,421	-0.5%
PWTF Loan #129 Expense	54,211	53,948	53,685	53,684	100%	53,684	53,421	-0.5%
2013 Water Revenue & Refunding Bond Expense	274,565	272,118	176,780	3,400	2%	275,966		#DIV/0!
2021 Water Revenue Bond			83,531	21,765	26%		263,131	68.3%
DWSRF Loan DM12-952-121 Expense	57,676	56,987	56,298	0	0%	56,298	55,608	-1.2%
DWSRF Loan DM12-952-129 Expense	99,068	97,881	96,700	0	0%	96,700	95,516	-1.2%
Debt Service	539,731	534,882	520,679	132,533	25%	536,332	521,097	0.1%
Capital Improvement Projects								
Distribution System Upgrade		53,161	55,000	60,421	110%	43,918	35,000	
Water System Plan							110,000	
Neptune 360 Software Upgrade		12,928	22,000	13,441	61%	12,928	15,000	
Antenna System Project			45,000	34,772	77%		20,000	
Equipment Upgrade/Emergency Management			165,000	7,043	4%			
Vernon Avenue Extension Project		36,423	30,000	0	0%	35,703		
North Wellfield Pilot Study		3,920	10,000	95	1%	3,253		
Budgeted Projects Total	88,343	66,089	327,000	115,772	35%	95802	180,000	-82%

Description	2020 Actual	2021 Actual	2022 Budget	2022 thru September	% of Budget	2022 Projected	2023 Budgeted	% Diff
Unbudgeted Projects	39,624	10,423	0	11,354	0%	11,354	0	
Capital Improvements	127,967	76,512	327,000	127,126	39%	107,156	180,000	-82%
Reserve Contribution	74,662							
Total Revenue	2,118,571	2,242,679	2,519,194	1,561,294	62%	2,341,942	2,501,074	-1%
Total Expense	2,118,704	2,003,433	2,428,979	1,233,163	51%	2,103,630	2,411,897	-1%

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	-133			328,131		238312	89,177	
2022 Unbudgeted Projects								
Treatment Plant Work				9,654.49				
Fence Work				1,343.81				
Fiber Optic Project				355.32				
Total				11,353.62				
2022 Capital Improvement Projects								
Water Plant Improvement							22,000	
Vernon Avenue Extension Project							30,000	
Distribution System Upgrade							40,000	
Antenna System Project							45,000	
Equipment Upgrade/Emergency Management							165,000	
Total							302,000	