

Description	2020 Actual	2021 Actual	2022 Budget	2022 thru October	% of Budget	2022 Projected	2023 Budgeted	% Diff
Base Rate	1,540,792	1,615,365	1,733,119	1,404,016	81%	1,684,819	1,786,656	3.0%
Meter Rate	415,957	441,337	596,875	379,607	64%	455,528	524,718	-13.8%
New Account Fee	11,840	12,132	10,000	11,606	116%	13,927	10,000	0.0%
Delinquent/Lock Off Fee	31,123	16,024	65,000	42,762	66%	51,314	65,000	0.0%
Operational Revenue	1,999,712	2,084,859	2,404,994	1,837,991	76%	2,205,588	2,386,374	-0.8%
Bank Interest	6,833	1,399	5,000	10,733	215%	12,880	5,000	0.0%
Connection Fees	104,450	148,800	100,000	128,905	129%	154,686	100,000	0.0%
Customer Service Charges	4,597	7,591	6,500	6,553	101%	7,864	7,000	7.1%
Surplus Income	1,882	2,345	1,700	2,580	152%	3,096	1,700	0.0%
Good Neighbor Revenue	1,097	1,104	1,000	836	84%	1,003	1,000	0.0%
Non-Operational Revenue	118,859	157,820	114,200	149,607	131%	179,529	114,700	0.4%
Total Revenue	2,118,571	2,242,679	2,519,194	1,987,598	79%	2,385,117	2,501,074	-0.7%

Description	2020 Actual	2021 Actual	2022 Budget	2022 thru October	% of Budget	2022 Projected	2023 Budgeted	% Diff
Field Payroll Expense								
Regular Wages	264,013	283,229	296,000	245,006	83%	297,714	325,000	8.9%
Overtime Wages	25,312	25,005	40,000	26,313	66%	31,576	45,000	11.1%
Taxes & Benefits	102,682	93,389	130,000	71,299	55%	85,559	110,000	-18.2%
Total Field Payroll Expense	392,007	401,624	466,000	342,618	74%	414,849	480,000	2.9%
Common Expense								
Vehicle Expense	21,599	20,031	26,000	15,308	59%	18,370	40,000	35.0%
Cell Phone Expense	6,354	6,534	7,000	5,545	79%	6,654	7,500	6.7%
Equipment Rental Expense	1,106	1,146	1,200	1,026	86%	1,231	1,800	33.3%
Tool Expense	18,161	15,918	15,000	5,658	38%	6,790	20,000	25.0%
Safety Equipment Expense	7,074	9,237	7,500	3,890	52%	4,668	10,000	25.0%
Parts & Supplies Expense	54,841	67,974	60,000	41,836	70%	50,203	70,000	14.3%
Other Common Expenses	2,267	2,414	2,000	2,098	105%	2,518	2,000	0.0%
Common Expense Total	111,402	123,253	118,700	75,361	63%	90,434	151,300	21.5%
Distribution Expense								
Service Meter Expense	16,262	16,854	18,000	19,714	110%	23,657	22,000	18.2%
Distribution Line Expense	21,220	23,386	26,000	13,097	50%	15,716	32,000	18.8%
Contract Labor Expense	4,152	3,368	5,000	1,097	22%	1,316	5,000	0.0%
Distribution Expense Total	41,634	43,608	49,000	33,908	69%	40,689	59,000	16.9%
Production Expense								
Electricity Expense	40,224	40,468	43,000	33,000	77%	39,600	45,000	4.4%
Treatment Maintenance/Repaired Expense	4,032	5,200	15,000	8,927	60%	10,712	17,000	11.8%
Production Maintenance/Repaired Expense	5,410	41,604	52,000	28,332	54%	33,998	52,000	0.0%
Treatment Parts/Supplies Expense	26,516	46,205	55,000	45,720	83%	54,864	65,000	15.4%
Production Parts/Supplies Expense	4,160	5,000	5,000	0	0%	0	5,000	0.0%
Water Testing Expense	6,231	6,924	9,000	6,060	67%	7,272	10,000	10.0%
Generator Maintenance Expense	7,434	8,083	9,000	6,375	71%	7,650	14,000	35.7%
Production Expense Total	94,007	153,484	188,000	128,414	68%	154,096	208,000	9.6%
Operation Expense	639,050	721,969	821,700	580,301	71%	700,068	898,300	8.5%

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Administration Payroll Expense								
Administration Wages	305,454	239,092	265,000	219,621	83%	263,545	295,000	10.2%
Employment Taxes & Benefits	94,901	90,096	95,000	75,038	79%	90,046	100,000	5.0%
Administration Payroll Expense Total	400,355	329,188	360,000	294,659	82%	353,591	395,000	8.9%
Office Expense								
Office Supplies Expense	6,861	5,382	7,000	4,661	67%	5,593	7,000	0.0%
Computer Maintenance Expense	17,264	20,680	20,000	7,970	40%	9,564	20,000	0.0%
Billing Expense	22,226	22,604	24,000	19,725	82%	23,670	26,000	7.7%
Office Phones Expense	3,558	3,649	4,000	3,583	90%	4,300	4,500	11.1%
Internet Expense	4,288	5,357	5,000	4,138	83%	4,966	5,000	0.0%
Cross Connection Control PR Expense	1,549	512	2,000	572	29%	686	2,000	0.0%
Office Machine Rental Expense	3,286	3,404	4,000	2,919	73%	3,503	4,000	0.0%
Security Monitoring Expense	452	955	600	341	57%	409	600	0.0%
Office Other Expense	303	141	500	249	50%	299	500	0.0%
Office Expense Total	59,787	62,684	67,100	44,158	66%	52,990	69,600	3.6%
Professional Expense								
Engineering/GIS/Survey Services Expense	10,000	11,164	30,000	5,000	17%	6,000	35,000	14.3%
Legal & Consulting Services Expense	7,804	2,743	10,000	-358	-4%	1,000	10,000	0.0%
Accounting Services Expense	3,485	2,000	4,000	4,000	100%	4,800	6,500	38.5%
Financial Services & Fees Expense	19,274	20,733	17,000	16,959	100%	20,351	20,000	15.0%
Other Professional Services Expense	6,853	10,012	7,000	8,293	118%	9,952	7,500	6.7%
Professional Expense Total	47,416	46,652	68,000	33,894	50%	42,103	79,000	13.9%

Description	2020 Actual	2021 Actual	2022 Budget	2022 thru October	% of Budget	2022 Projected	2023 Budgeted	% Diff
Other Expense								
Dues & Subscriptions Expense	5,537	2,244	5,000	4,830	97%	5,796	7,000	28.6%
Commissioner Education Travel Expense	0	0	1,000	0	0%	0	1,000	0.0%
Employee Education & Travel Expense	10,870	7,633	10,000	9,524	95%	11,429	12,000	16.7%
Liability Insurance Expense	52,997	59,950	65,000	69,289	107%	83,147	75,000	13.3%
Taxes, Fees, & Permit Expense	117,687	119,042	140,000	111,353	80%	133,624	140,000	0.0%
Other Expense	51	510	500	170	34%	204	500	0.0%
Commissioner Compensation/Benefits Expense	41,504	41,120	42,000	34,736	83%	41,683	42,000	0.0%
Good Neighbor Expense	1,090	1,047	1,000	824	82%	989	1,000	0.0%
Other Expense Total	229,736	231,546	264,500	230,726	87%	276,872	278,500	5.0%
Administration Expense	737,294	670,070	759,600	603,437	79%	725,556	822,100	7.6%
Debt Service Expense								
PWTF Loan #117 Expense	54,211	53,948	53,685	53,684	100%	53,684	53,421	-0.5%
PWTF Loan #129 Expense	54,211	53,948	53,685	53,684	100%	53,684	53,421	-0.5%
2013 Water Revenue & Refunding Bond Expense	274,565	272,118	176,780	3,400	2%	275,966		#DIV/0!
2021 Water Revenue Bond			83,531	21,765	26%		263,131	68.3%
DWSRF Loan DM12-952-121 Expense	57,676	56,987	56,298	56,298	100%	56,298	55,608	-1.2%
DWSRF Loan DM12-952-129 Expense	99,068	97,881	96,700	96,700	100%	96,700	95,516	-1.2%
Debt Service	539,731	534,882	520,679	285,531	55%	536,332	521,097	0.1%
Capital Improvement Projects								
Distribution System Upgrade		53,161	55,000	60,421	110%	72,505	40,000	
Water System Plan							110,000	
Neptune 360 Software Upgrade		12,928	22,000	13,441	61%	16,129	15,000	
Antenna System Project			45,000	34,772	77%	41,726	30,000	
Equipment Upgrade/Emergency Management			165,000	7,043	4%	8,452		
Vernon Avenue Extension Project		36,423	30,000	24,433	81%	29,320		
North Wellfield Pilot Study		3,920	10,000	7,595	76%	9,114		
Budgeted Projects Total	88,343	66,089	327,000	147,705	45%	177,246	195,000	-68%

Description	2020 Actual	2021 Actual	2022 Budget	2022 thru October	% of Budget	2022 Projected	2023 Budgeted	% Diff
Unbudgeted Projects	39,624	10,423	0	11,354	0%	11,354	0	
Capital Improvements	127,967	76,512	327,000	159,059	49%	188,600	195,000	-68%
Reserve Contribution	74,662							
Total Revenue	2,118,571	2,242,679	2,519,194	1,987,598	79%	2,385,117	2,501,074	-1%
Total Expense	2,118,704	2,003,433	2,428,979	1,628,328	67%	2,150,556	2,436,497	0%

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	-133		90,215	359,270		234561	64,577	
2022 Unbudgeted Projects								
Treatment Plant Work				9,654.49				
Fence Work				1,343.81				
Fiber Optic Project				355.32				
Total				11,353.62				
2022 Capital Improvement Projects								
Water Plant Improvement			22,000					
Vernon Avenue Extension Project			30,000					
Distribution System Upgrade			55,000					
Antenna System Project			45,000					
Equipment Upgrade/Emergency Management			165,000					
North Wellfield Pilot Study			10,000					
Total			327,000					
2023 Capital Improvement Projects								
Distribution System Upgrade							40,000	
Water System Plan							110,000	
Neptune 360 Software Upgrade							15,000	
Antenna System Project							30,000	
Total							195,000	