Description	2021 Actual	2022 Actual	2023 Budget	2023 thru October	% of Budget	2023 Projected	2024 Budgeted	% Diff
Base Rate	1,615,365	1,684,567	1,786,656	1,481,716	83%	1,782,223	1,837,000	2.7%
Meter Rate	441,337	460,845	524,718	427,451	81%	495,701	550,000	4.6%
New Account Fee	12,132	12,626	10,000	7,288	73%	13,333	9,000	-11.1%
Delinquent/Lock Off Fee	16,024	50,362	65,000	42,812	66%	51,567	55,000	-18.2%
Operational Revenue	2,084,859	2,208,400	2,386,374	1,959,267	82%	2,342,824	2,451,000	2.6%
Bank Interest	1,399	23,285	5,000	49,320	986%	58,343	50,000	90.0%
Connection Fees	148,800	135,185	100,000	55,614	56%	73,972	80,000	-25.0%
Customer Service Charges	7,591	7,981	7,000	10,997	157%	9,763	10,000	30.0%
Surplus Income	2,345	2,940	1,700	1,806	106%	2,088	2,000	15.0%
Good Neighbor Revenue	1,104	983	1,000	956	96%	1,121	1,000	0.0%
Non-Operational Revenue	157,820	170,374	114,700	118,693	103%	145,287	143,000	19.8%
Total Revenue	2,242,679	2,378,774	2,501,074	2,077,960	83%	2,488,111	2,594,000	3.6%

Description	2021 Actual	2022 Actual	2023 Budget	2023 thru October	% of Budget	2023 Projected	2024 Budgeted	% Diff
Field Payroll Expense								
Regular Wages	283,229	298,955	324,000	280,985	87%	336,947	348,000	6.9%
Overtime Wages	25,005	31,061	45,000	29,533	66%	33,761	48,000	6.3%
Taxes & Benefits	93,389	84,752	122,000	85,069	70%	99,684	122,000	0.0%
Total Field Payroll Expense	401,624	414,768	491,000	395,587	81%	470,392	518,000	5.2%
Common Expense								
Vehicle Expense	20,031	20,013	40,000	30,213	76%	37,716	40,000	0.0%
Cell Phone Expense	6,534	6,789	7,500	5,388	72%	6,548	7,500	0.0%
Equipment Rental Expense	1,146	1,461	1,800	1,566	87%	1,767	2,000	10.0%
Tool Expense	15,918	6,360	20,000	5,926	30%	6,819	20,000	0.0%
Safety Equipment Expense	9,237	5,436	10,000	2,101	21%	2,662	10,000	0.0%
Parts & Supplies Expense	67,974	53,224	70,000	40,654	58%	52,812	70,000	0.0%
Other Common Expenses	2,414	2,408	2,000	2,018	101%	2,401	2,000	0.0%
Common Expense Total	123,253	95,691	151,300	87,866	58%	110,725	151,500	0.1%
Distribution Expense								
Service Meter Expense	16,854	19,714	22,000	18,112	82%	24,149	25,000	12.0%
Distribution Line Expense	23,386	13,097	32,000	13,860	43%	19,051	32,000	0.0%
Contract Labor Expense	3,368	1,097	5,000	1,349	27%	1,513	5,000	0.0%
Distribution Expense Total	43,608	33,908	59,000	33,321	56%	44,713	62,000	4.8%
Production Expense								
Electricity Expense	40,468	39,744	45,000	32,939	73%	39,211	45,000	0.0%
Treatment Maintenance/Repaired Expense	5,200	11,712	17,000	4,901	29%	7,217	17,000	0.0%
Production Maintenance/Repaired Expense	41,604	46,759	52,000	27,923	54%	34,556	52,000	0.0%
Treatment Parts/Supplies Expense	46,205	52,977	65,000	39,358	61%	43,024	65,000	0.0%
Production Parts/Supplies Expense	5,000	3,697	5,000	5,401	108%	7,201	5,000	0.0%
Water Testing Expense	6,924	7,563	10,000	8,326	83%	7,316	12,000	16.7%
Generator Maintenance Expense	8,083	6,866	14,000	12,363	88%	16,484	20,000	30.0%
Production Expense Total	153,484	169,318	208,000	131,211	63%	155,009	216,000	3.7%
Operation Expense	721,969	713,685	909,300	647,985	71%	780,839	947,500	4.0%

Description	2021 Actual	2022 Actual	2023 Budget	2023 thru October	% of Budget	2023 Projected	2024 Budgeted	% Diff
Administration Payroll Expense								
Administration Wages	239,092	264,320	292,000	245,677	84%	293,992	320,000	8.8%
Employment Taxes & Benefits	90,096	91,782	110,000	86,311	78%	100,708	110,000	0.0%
Administration Payroll Expense Total	329,188	356,102	402,000	331,988	83%	394,700	430,000	6.5%
Office Expense								İ
Office Supplies Expense	5,382	6,099	7,000	5,135	73%	5,941	7,000	0.0%
Computer Maintenance Expense	20,680	16,583	20,000	7,555	38%	9,283	20,000	0.0%
Billing Expense	22,604	24,175	26,000	20,948	81%	25,089	28,000	7.1%
Office Phones Expense	3,649	4,387	4,500	3,695	82%	4,316	4,500	0.0%
Internet Expense	5,357	5,003	5,000	4,362	87%	5,233	5,500	9.1%
Cross Connection Control PR Expense	512	572	2,000	575	29%	767	2,000	0.0%
Office Machine Rental Expense	3,404	3,441	4,000	3,050	76%	3,533	4,000	0.0%
Security Monitoring Expense	955	341	600	455	76%	455	700	14.3%
Office Other Expense	141	249	500	237	47%	316	500	0.0%
Office Expense Total	62,684	60,850	69,600	46,012	66%	54,933	72,200	3.6%
Professional Expense								İ
Engineering/GIS/Survey Services Expense	11,164	9,525	35,000	16,805	48%	22,407	35,000	0.0%
Legal & Consulting Services Expense	2,743	3,357	10,000	6,293	63%	8,104	10,000	0.0%
Accounting Services Expense	2,000	4,000	6,500	4,760	73%	6,347	6,500	0.0%
Financial Services & Fees Expense	20,733	20,617	20,000	20,679	103%	24,616	25,000	20.0%
Other Professional Services Expense	10,012	8,980	7,500	7,100	95%	9,176	8,500	11.8%
Professional Expense Total	46,652	46,479	79,000	55,637	70%	70,650	85,000	7.1%

Description	2021 Actual	2022 Actual	2023 Budget	2023 thru October	% of Budget	2023 Projected	2024 Budgeted	% Diff
Other Expense								
Dues & Subscriptions Expense	2,244	4,918	7,000	4,767	68%	6,356	7,500	6.7%
Commissioner Education Travel Expense	0	655	1,000	0	0%	0	1,000	0.0%
Employee Education & Travel Expense	7,633	9,941	12,000	7,718	64%	6,676	12,000	0.0%
Liability Insurance Expense	59,950	69,289	75,000	76,459	102%	76,459	79,000	5.1%
Taxes, Fees, & Permit Expense	119,042	138,234	140,000	119,790	86%	144,607	160,000	12.5%
Other Expense	510	505	500	512	102%	487	500	0.0%
Commissioner Compensation/Benefits Expense	41,120	41,888	42,000	34,736	83%	41,803	42,000	0.0%
Good Neighbor Expense	1,047	987	1,000	910	91%	1,101	1,000	0.0%
Other Expense Total	231,546	266,417	278,500	244,892	88%	277,489	303,000	8.1%
Administration Expense	670,070	729,848	829,100	678,529	82%	797,772	890,200	6.9%
Debt Service Expense								
PWTF Loan #117 Expense	53,948	53,684	53,421	53,421	100%	53,421	53,158	-0.5%
PWTF Loan #129 Expense	53,948	53,684	53,421	53,421	100%	53,421	53,158	-0.5%
2013 Water Revenue & Refunding Bond Expense	272,118	176,800	0	0		0		
2021 Water Revenue Bond		83,531	263,131	21,565	8%	263,131	265,931	1.1%
DWSRF Loan DM12-952-121 Expense	56,987	56,297	55,608	55,608	100%	55,608	54,919	-1.3%
DWSRF Loan DM12-952-129 Expense	97,881	96,700	95,517	95,516	100%	95,517	94,332	-1.3%
Debt Service	534,882	520,696	521,098	279,531	54%	521,098	521,498	0.1%
Capital Improvement Projects								
Distribution System Upgrade	53,161	60,421	40,000	44,802	112%	44,802	40,000	
Water System Plan			110,000	21,631	20%		52,000	
South Treatment Plant Upgrade							100,000	
Neptune 360 Software Upgrade	12,928	13,441	15,000	0	0%	0		
Antenna System Project		34,772	30,000	4,705	16%	9,000		
Equipment Upgrade/Emergency Management		13,655	0	0		0		
Vernon Avenue Extension Project	36,423	33,097	0	0		0		
North Wellfield Pilot Study	3,920	7,595	0	0		0		

Description	2021 Actual	2022 Actual	2023 Budget	2023 thru October	% of Budget	2023 Projected	2024 Budgeted	% Diff
Budgeted Projects Total	66,089	162,981	195,000	71,138	36%	53,802	192,000	-2%
Unbudgeted Projects	10,423	49,122	0	28,802	0%	35,000	0	
Capital Improvements	76,512	212,103	195,000	99,940	51%	88,802	192,000	-2%
Reserve Contribution	239,246	239,246						
Total Revenue	2,242,679	2,378,774	2,501,074	2,077,960	83%	2,488,111	2,594,000	4%
Total Expense	2,242,679	2,415,578	2,454,498	1,705,985	70%	2,188,511	2,551,198	4%

Description	2021 Actual	2022	Actual	2023 Budget	2023 thru October	% of Budget	2023 Projected	2024 Budgeted	% Diff
	0		-36,804	46,576	371,975		299600	42,802	
2023 Unbudgeted Projects	_								
Reservoir Cleaning	_				4,250.00				
Fibre Connections South Wellfield					1,145.01				
Alarm Communications	_				10,144.98				
Message Board	_				8,648.00				
273rd Project	_				86.83				
Steel Road Plates	_				2,949.10				
Lab Manual	_				957.39				
Parts for New House	_				653.25				
Property Acquisition	<u>-</u>				472,976.00				
Total	-				501,810.56				
2023 Capital Improvement Projects									
Neptune 360 Software Upgrade				15,000					
Distribution System Upgrade	_			40,000					
Antenna System Project	_			30,000					
Water System Plan	_			110,000					
Total	- -			195,000					
2024 Capital Improvement Projects	_								
Distribution System Upgrade	-							40,000	
Water System Plan	-							52,000	
Total	- ·							92,000	

Description 2021 Actual 2022 Actual 2023 Budget 2023 thru % of Budget 2023 2024 % Diff